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Dr. Cecilia Malmström Member of the Board of Trustees

Brussels, 11 February 2015

eor cecilia,

I'm writing in the hopes of involving you more closely in Friends of Europe's future activities.

I'm keen to establish national chapters capable of creating greater public debate on the political choices confronting the EU, and would like to invite you to play a prominent role on this both in Brussels and your own country.

The Friends of Europe team would of course undertake all the organisational work, while turning to you for guidance on topics and ways to involve others.

I'm attaching some background material that Giles Merritt and Geert Cami have prepared as an overview of our activities, based on a Praesidium meeting last January and our Board meeting last October, and I would also be very interested in your thoughts on future topics, both in your country and more generally.

Looking forward to your reactions, and in the meantime I would ask you to put two dates in your agenda: **March 24** for the next Trustees' meeting in Brussels (from 15.00 - 17.00) preceded by a public debate over a sandwich (between 13.00 - 15.00). On **October 21-22**, we hold our annual President's Gala Dinner in Brussels in the evening of the first day (in the presence of Xavier Bettel, Prime Minister of Luxembourg, representing the Luxembourgish Presidency), followed the next day by our 'State of Europe' VIP roundtable debate (from 09.00 - 17.00). Both Events will also solemnly mark the end of our 15<sup>th</sup> anniversary year.

With warm regards,

Etienne Davignon President Friends of Europe

Friends of Europe, a part of the Europe's World Group, is a leading think-tank that aims to stimulate new thinking on global and European issues that span political, economic, social and environmental challenges.